

**Online Essay for Appointment to the  
United States Holocaust Memorial Council**  
Executive Office of the President of the United States  
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**Please describe why you hope to be part of the President's administration:**

In the current climate of sharply divided opinions as to the best ways for America to both protect and advance our influence in the world, I believe I can contribute a pragmatic yet profoundly humanitarian perspective which would serve the President's refugee and immigration initiatives.

**Cover Letter:**

To the Executive Office of the President of the United States: I am honored to have been invited to apply for a seat as a Trustee on the United States Holocaust Memorial Council by Senator Orrin G. Hatch, a founding and active member of the Council. I am deeply experienced as an innovator, leader and collaborator in public-private humanitarian causes and organizations, with a consistent record of swift and lasting success. The troubling and seemingly intractable questions involving displaced populations, and the countries who have absorbed and are expected to continue to absorb them, are not just a freighted social and ethnic concern but an economic one that has an increasing impact on economic, trade and political priorities around the globe. The United States has always taken the lead, by example and policy, on all of these factors that in one form or another drive the agendas of other nations as well as those of Americans on what always ultimately comes down to individual prosperity, security, or simply survival. The solutions proposed by the President involving refugees, legal and illegal immigrants, and entire cultural blocs that have for generations contributed richly to America's unique prosperity and global standing can be served and strengthened by open partnership with the United States Holocaust Memorial Council in providing a quality of instant reassurance and respect few, if any, humanitarian organizations can claim. Though obviously founded and focused primarily on the Holocaust of the last century, the USHMM also educates and advocates for at-risk populations around the world to search for peaceable means of co-existence and to prevent genocide, which itself has historically always proliferated beginning with the individual. My unusual spectrum of abilities and experience can again be offered at the table, for a public-private initiative giving humanitarian power and respect to the President's efforts within and outside American borders.

**Please describe any additional qualifications:**

As is evident in my letters of recommendation, provided to the office of Senator Hatch and the other material submitted here, I offer an unusual ability to work successfully with diverse leaders and participants at all levels of an organization to initiate, develop and bring ideas to success.